

REDUCING FUEL CONSUMPTION: A MARITIME ENERGY PORTFOLIO MANAGEMENT APPROACH



Kathleen Schneck

*Herren Associates
Senior Engineering Consultant
Lean Six Sigma Black Belt*

Thomas Levac

*Herren Associates
Associate Engineering Consultant
Marine Engineer*

Glen Sturtevant

*Program Executive Office, Ships
Science & Technology Director
Program Manager*

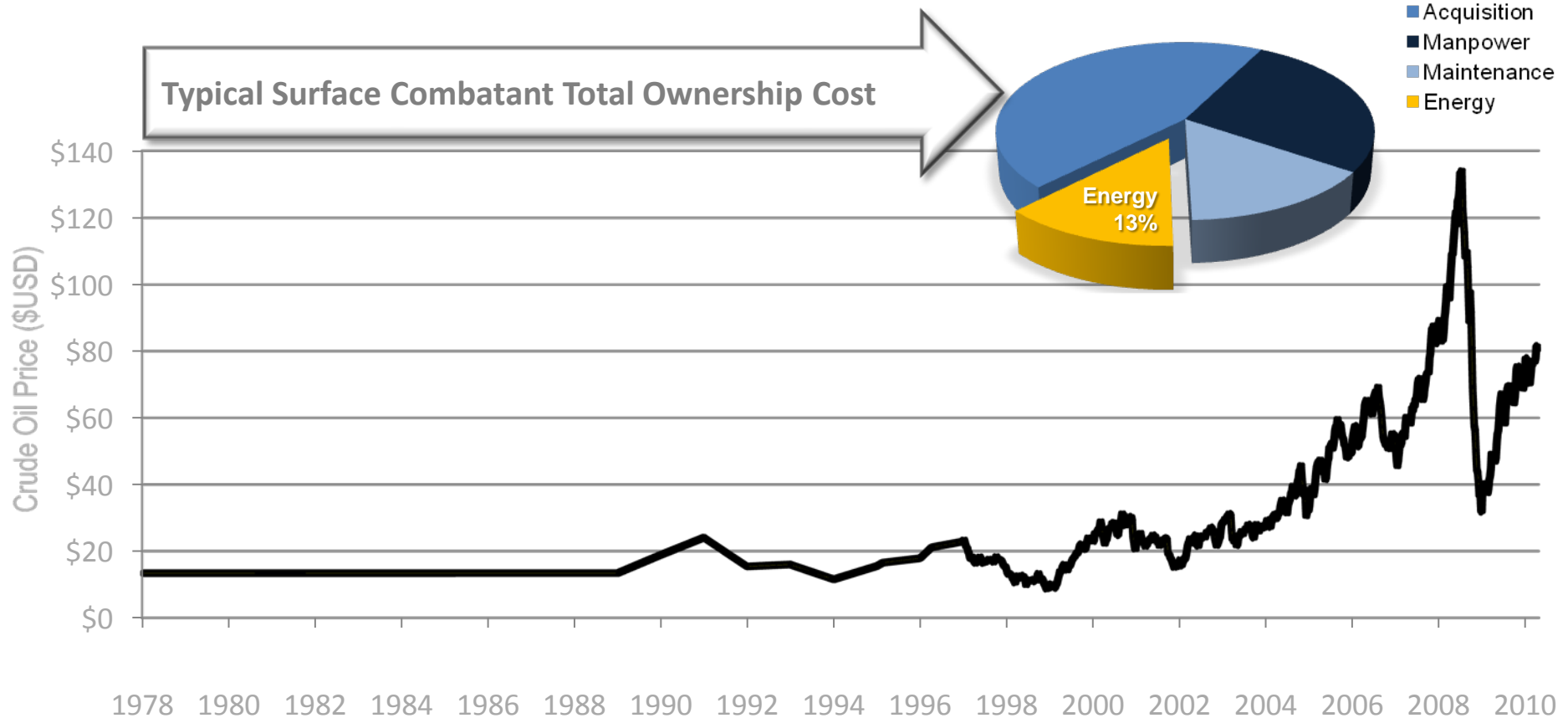
Report Documentation Page				Form Approved OMB No. 0704-0188	
Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.					
1. REPORT DATE MAY 2011		2. REPORT TYPE		3. DATES COVERED 00-00-2011 to 00-00-2011	
4. TITLE AND SUBTITLE Reducing Fuel Consumption: A Maritime Energy Portfolio Management Approach				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Herren Associates,1220 12th Street, Suite 310,Washington,DC,20003				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES Presented at the NDIA Environment, Energy Security & Sustainability (E2S2) Symposium & Exhibition held 9-12 May 2011 in New Orleans, LA.					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT Same as Report (SAR)	18. NUMBER OF PAGES 15	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			

Outline

- **ENERGY AS A NAVY IMPERATIVE**
- **ENERGY DECISION FRAMEWORK**
- **MARITIME ENERGY PORTFOLIO PROCESS**
- **IMPACT TO NAVSEA ENERGY PROGRAM**

Navy Energy Profile

Typical Surface Combatant Total Ownership Cost



Energy Demands and Costs Continue to Rise
Manpower and Maintenance Budgets are Challenged
We Have the Ability to Control Acquisition Costs

US Navy Tactical Energy Goals



INCREASE ALTERNATIVE ENERGY USE DON-WIDE

- By 2020, 50% of total DON energy consumption will come from alternative sources.



SAIL THE "GREAT GREEN FLEET"

- DON will demonstrate a Green Strike Group in local operations by 2012 and sail it by 2016.



ENERGY EFFICIENT ACQUISITION

- Evaluation of energy factors will be mandatory when awarding contracts for systems and buildings.



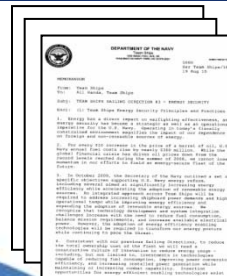
EFFICIENCY AND CONSERVATION AFLOAT

- By 2020, the Navy will increase efficiency and reduce overall fuel consumption afloat by 15%.

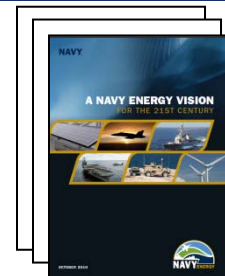
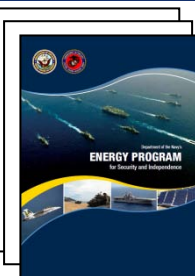
Energy Decision Framework



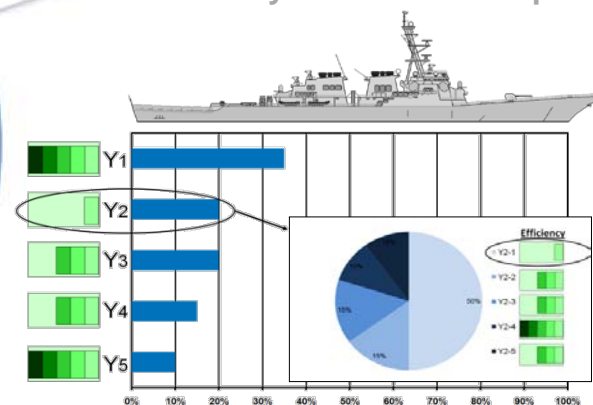
Evaluate Energy Scorecards



Policy & Guidance

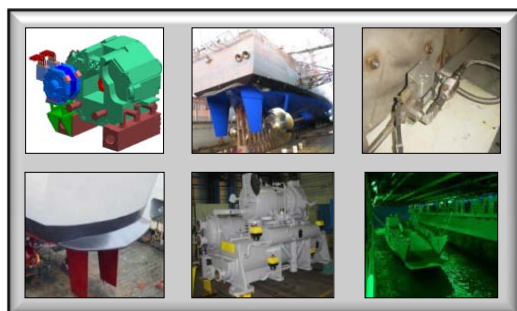
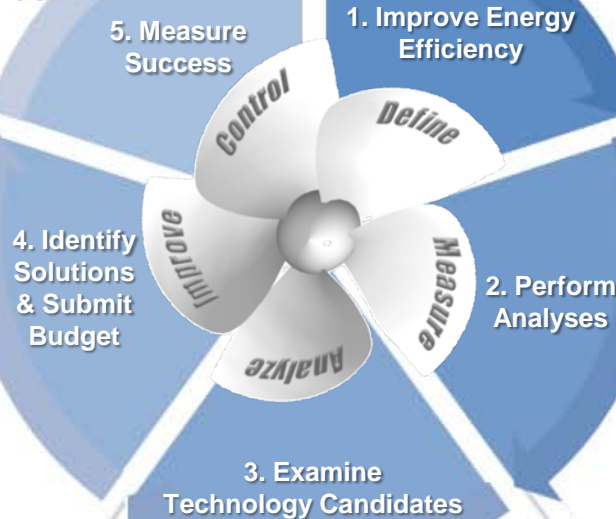


Analyze Fuel Consumption



Identify Inefficiencies

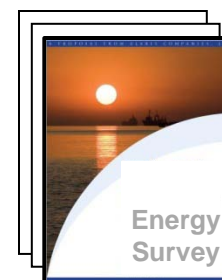
INITIATIVE	2012	2013	2014	2015	2016	FYDP RS
FFRAGP	1.5	1.4	1.3	1.2	1.1	4.0
4 MW SSG / PDS RDTE	4.3	9.9	16.2	11.0	4.9	46.5 NBS
Energy Storage RDTE	3.5	3.5	3.5	3.5	3.5	20.8 NBS
Smart Voyage Planning / Fleet Scheduler	1.4	0.2	0.2	0.2	0.2	3.4 NBS
Nuclear Studies	2.0	2.3	2.3	2.2	2.3	18.7 NBS
Hull Coatings	2.0	2.4	8.0	4.8	2.8	28.8
Propulsion Coatings	0.3	0.3	0.3	0.3	0.3	1.4
Combustion Trim Loop	0.4	0.4	0.4	0.2	0.1	1.4
L-Ship Directional Stability	0.9	1.8	1.8	1.8	1.8	8.1 NBS
Online GT Water Wash	0.1	1.4	1.4	1.4	1.4	4.2
Marine Gas Turbine Initiatives	2.4	2.4	2.4	2.4	2.4	11.8
Solid State Lighting (Amphib)	0.3	1.3	1.6	1.6	1.6	8.8 NBS
Solid State Lighting (Cruiser)	8.5	8.5	8.5	8.5	8.5	17.5 NBS
Stern Flaps (LSD)	0.8	0.8	1.6	0.8	0.8	4.8
HED OPN	0.0	0.0	17.0	46.0	47.0	118.8
LM2500 Efficiency RDTE	8.0	11.0	2.0	6.0	0.0	16.8 NBS
LM2500 Efficiency OPN	0.0	0.0	0.0	8.0	12.0	20.8 NBS
Energy Dashboard / Hydrodynamics	0.1	1.0	0.8	0.2	1.9	6.8 NBS
TOTAL	38.4	44.3	65.5	92.1	93.5	333.8



Develop Implementation Plan

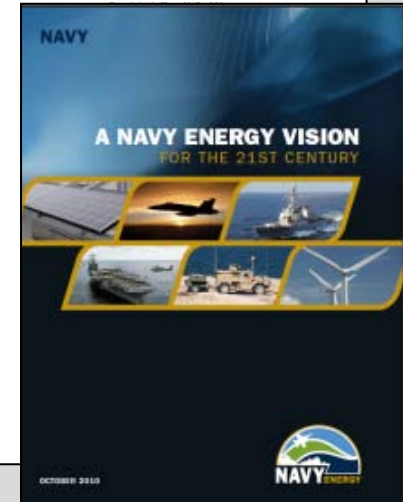
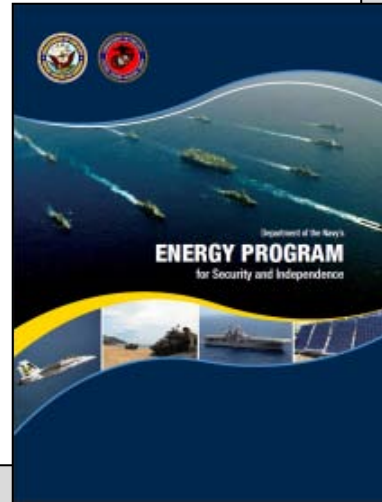
Energy Efficiency Enabling Technologies (E3T)		
2012	2016	Future
Hybrid Electric Drive	Hull Hydrodynamic Mode	New Engines and Generators
Alternate Fuels	Generator Mode	Fuel Cells
Solid State Lighting	Heat Energy Recovery	Wind Energy Harvesting
Fuel Release Coatings	High Efficiency Chillers	Solar Energy Harvesting
Online GT Water Wash	Energy Dashboard	Air Film Hull Drag Reduction
GT Efficiency Improvements	Propulsion Mode	
Combustion Trim Loop	Deaerating Mode	
Smart Voyage Planning Decision Aid	Acoustic Refrigeration Units	
Stern Flaps	Advanced RO Desalinator	
Variable Speed Drives	Electric Motors	
Low Solar Absorption Coatings	Energy Storage Module	

Determine Possible Solutions



Energy Survey

Improve Energy Efficiency



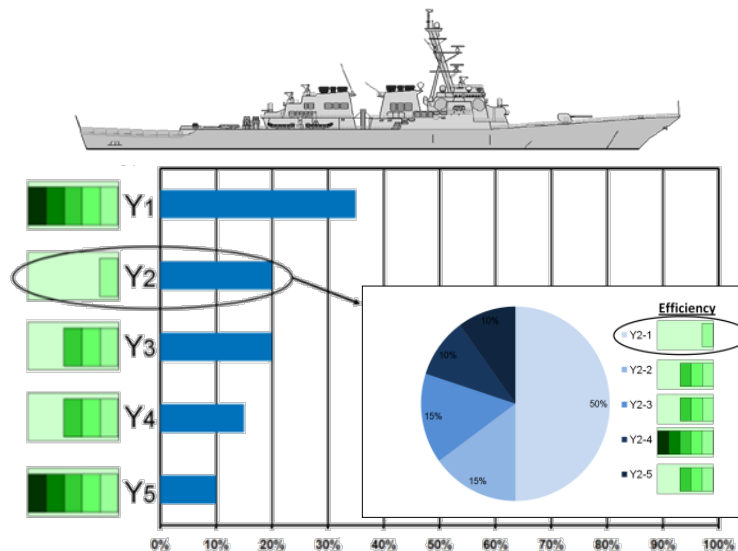
Policy & Guidance

- Sets the tone and goals for framing technology development investment decisions based on cost, technical maturity, risk, and overall fuel savings.
- Navy leadership is increasingly proactive with SECNAV, CNO, and Fleet Goals for fuel savings as Navy technical agents investigate energy efficient ship designs and equipment procurement.

Perform Analyses

Analyzing Fuel Consumption and Identifying Inefficiencies

- Developing a baseline for energy consumption on Ships is key to making meaningful investment decisions in Energy Efficiency Enabling Technologies (E3Ts).
- In the development of a baseline on Ships, inefficiencies and large power consumers will be identified providing a higher fidelity view of the current profile, allowing more informed investment decisions.



Energy Decision Framework

Energy Efficiency Enabling Technologies

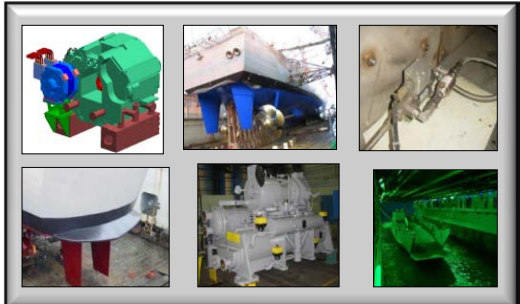
Rank	Technology	TRL
1	FLEET - BVP	7
2	AMPHB - Combustion Trim Loop	8
3	AMPHB - Prop Coatings	8
4	CRUDES - Gas Turbine Online Water Wash	8
5	AMPHB - Stern Flaps	8
6	CRUDES - Hull Coatings	8
7	AMPHB - Solid State Lighting	8
8	CRUDES - Solid State Lighting	8
9	CRUDES - HED	8
10	CRUDES - Heat Energy Recovery	4



Evaluate Energy Scorecards

**ENABLED BY
MARITIME ENERGY
PORTFOLIO PROCESS**

INITIATIVE	FFR30P
4 MW SSG / POS ROTE	
Energy Storage ROTE	
Smart Voyage Planning / Fleet Sct	
Nuclear Studies	
Hull Coatings	
Propulsion Coatings	
Combustion Trim Loop	
L-Ship Directional Stability	
Online Q1 Water Wash	
Marine Gas Turbine Initiatives	
Solid State Lighting (Ampib)	
Solid State Lighting (Cruiser)	
Stern Flaps (LSD)	
HED OPI	
LM2500 Efficiency ROTE	8.0 11.0 2.0 0.0 0.0 16.0 MSB ROTE
LM2500 Efficiency OPI	0.0 0.0 0.0 0.0 12.0 28.0 MSB OPI
Energy Dashboard / Hydrodynamics	0.1 0.0 0.0 0.2 1.0 6.0 MSB ROTE
TOTAL	38.4 44.3 65.5 92.1 93.5 333.8

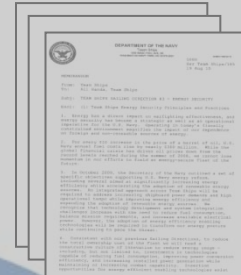


Develop Implementation Plan

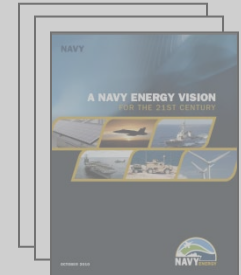
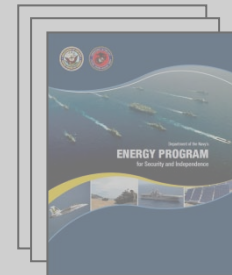
Energy Efficiency Enabling Technologies (E3T)

2012	2016	Future
Hybrid Electric Drive	Hull Hydrodynamic Mode	New Engines and Generators
Alternate Fuels	Generator Mode	Fuel Cells
Solid State Lighting	Heat Energy Recovery	Wind Energy Harvesting
Fuel Release Coatings	High Efficiency Chillers	Solar Energy Harvesting
Online Q1 Water Wash	Energy Dashboard	Air Film Hull Drag Reduction
Q1 Efficiency Improvements	Propulsion Mode	
Combustion Trim Loop	Deaerating Mode	
Smart Voyage Planning Decision Aid	Acoustic Refrigeration Units	
Stern Flaps	Advanced RO Desalinator	
Variable Speed Drives	Electric Motors	
Low Solar Absorption Coatings	Energy Storage Module	

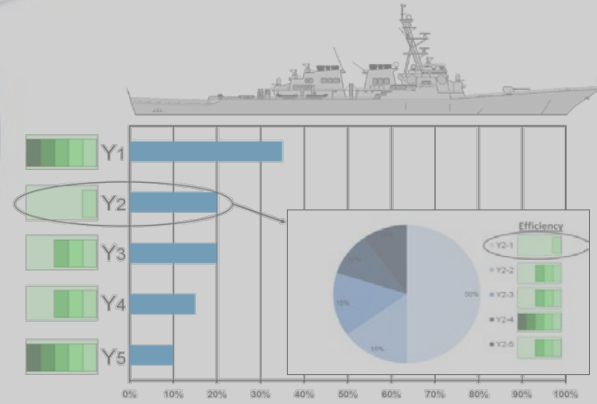
Determine Possible Solutions



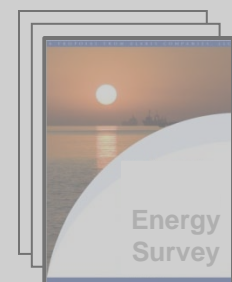
Policy & Guidance



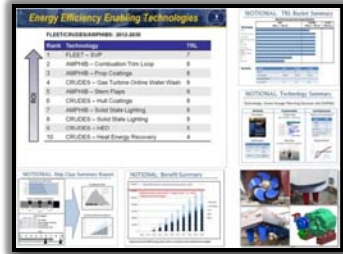
Analyze Fuel Consumption



Identify Inefficiencies

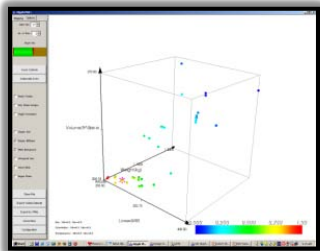


Maritime Energy Portfolio Process



Impact
Performance

Optimization
Metrics

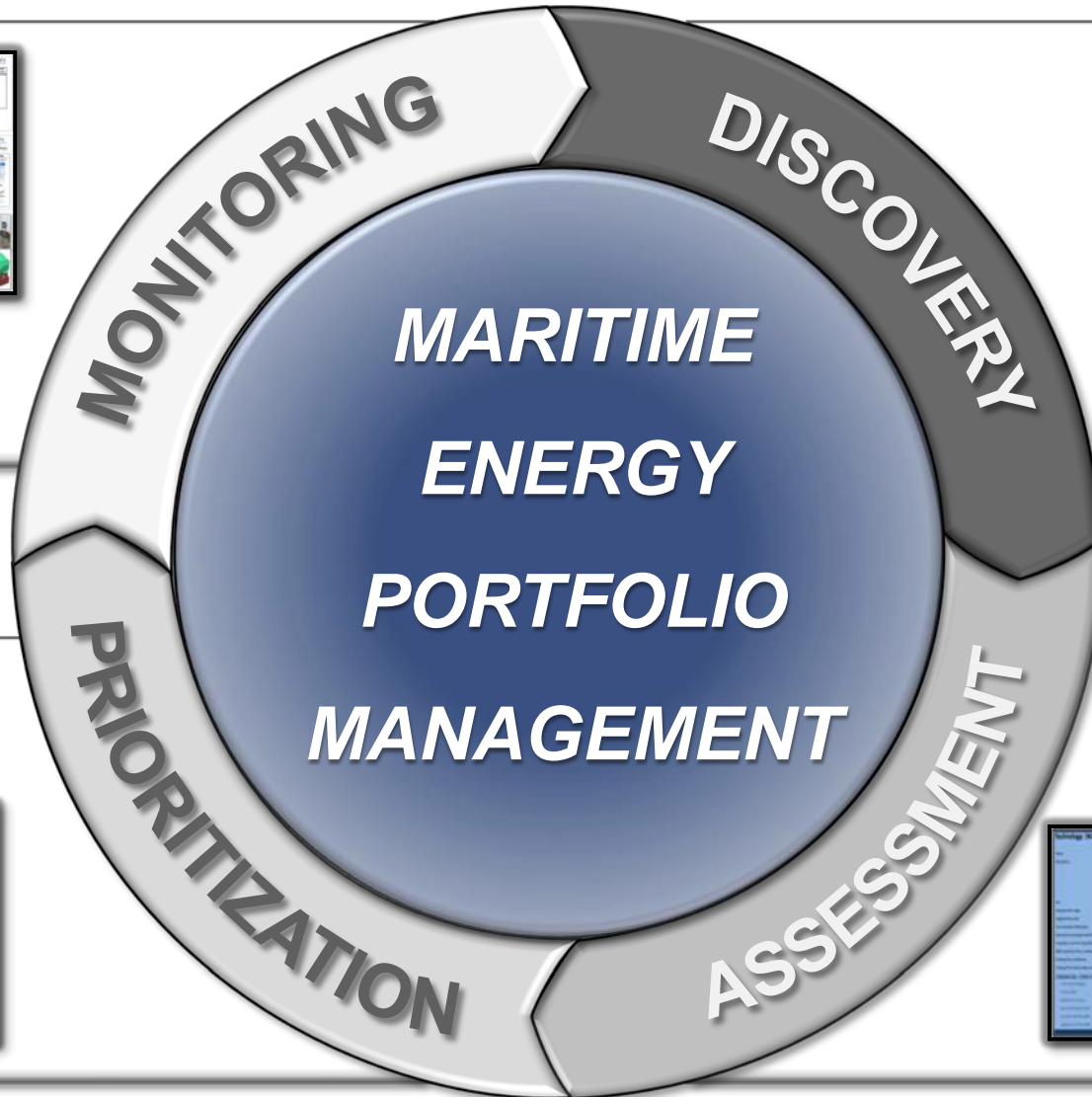


Outreach
Collaboration

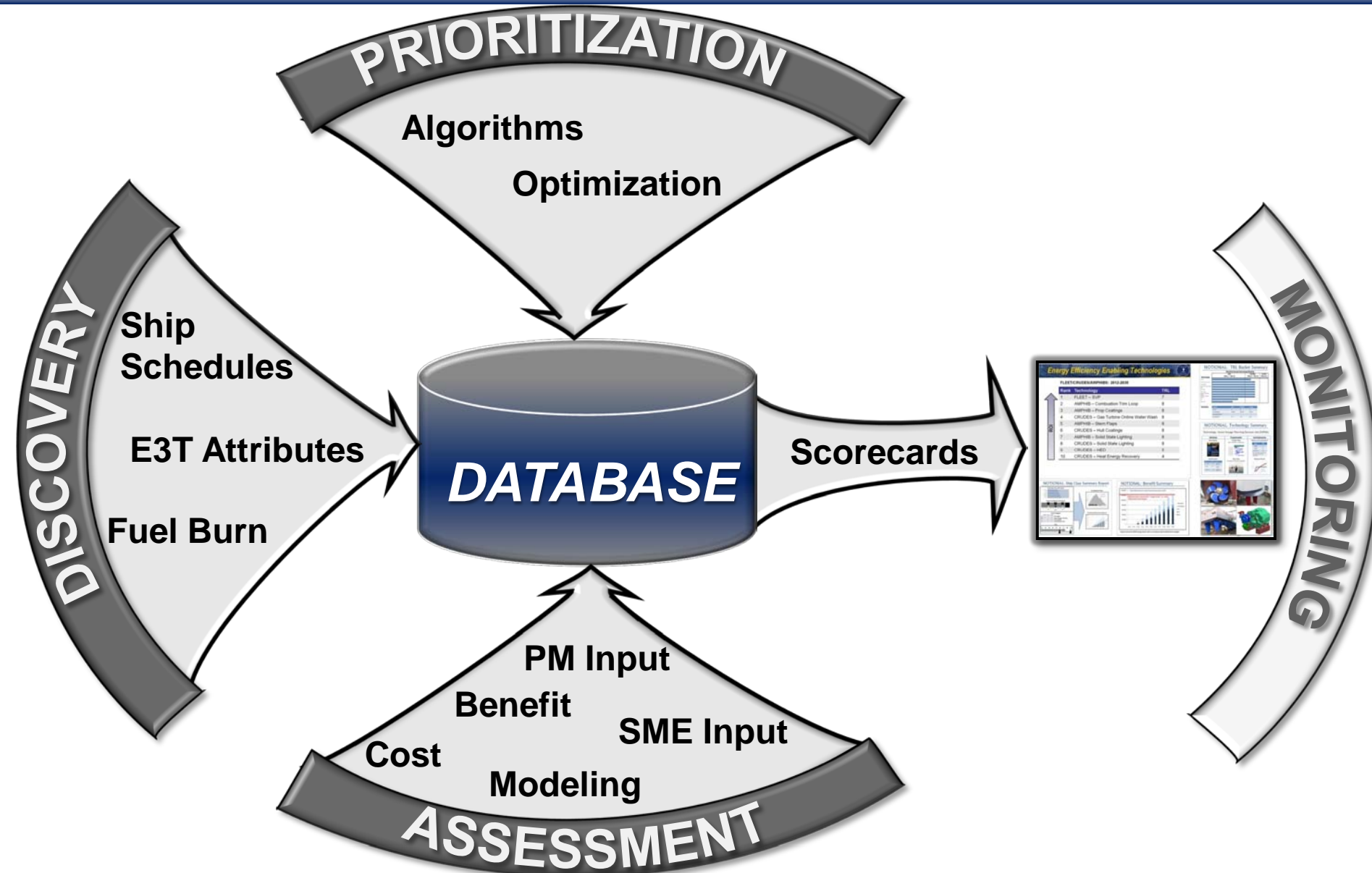
Technical
Financial

Technical financial data table. The table displays various financial metrics and technical data for different energy projects.

Project	Technology	Capacity	Cost	Revenue	Profit
ASPHB	ASPHB	1000	1000000	1000000	0
CRUCES	CRUCES	1000	1000000	1000000	0
ASPHB	ASPHB	1000	1000000	1000000	0
CRUCES	CRUCES	1000	1000000	1000000	0

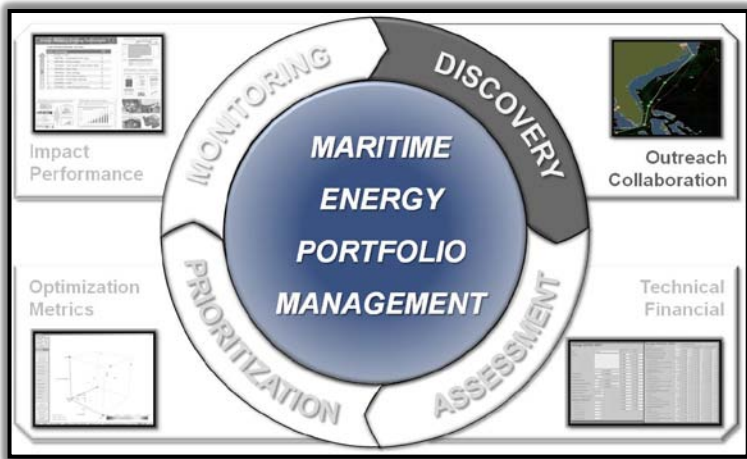


Data Flow



Case Study: Smart Voyage Planning Decision Aid

DISCOVERY



COLLABORATION

Identify technology stakeholders

- Oceanographer & Navigator of the Navy
- METOC Community
- Task Force Energy Maritime Working Group

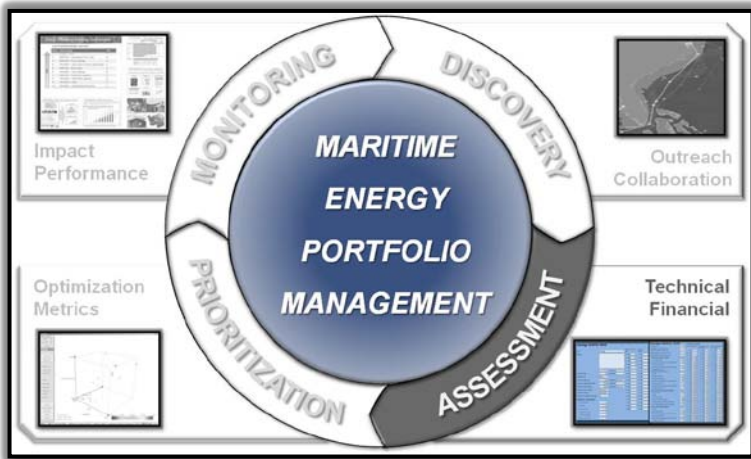
DESCRIPTION

Determine what the technology does and how it operates

- Optimizes ship routing for both maximum fuel efficiency and safety
- Fleet Weather Centers will push fuel efficient routes to all Navy ships
- Reduces energy consumption by considering:
 - Weather
 - Waves
 - Currents
 - Ship specific hydrodynamic data

Case Study: Smart Voyage Planning Decision Aid

ASSESSMENT



TECHNICAL

Perform technical modeling and simulation and receive input from Subject Matter Experts

- Military User Assessment
 - Ashore Demonstration at Fleet Weather Centers
 - At Sea Demonstration on T-AKE 7
- Successful Implementation in Commercial Shipping

FINANCIAL

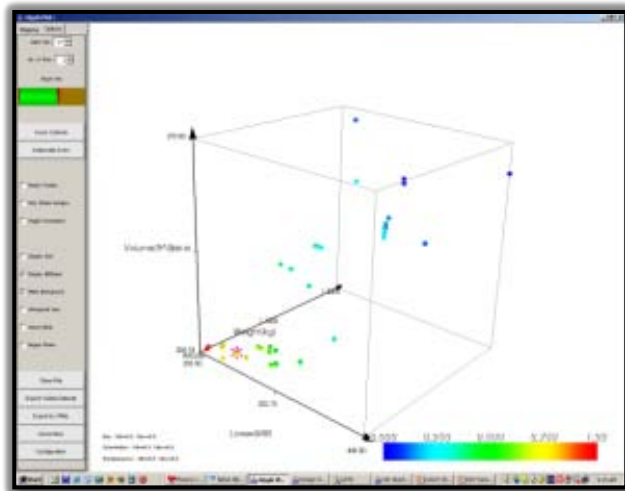
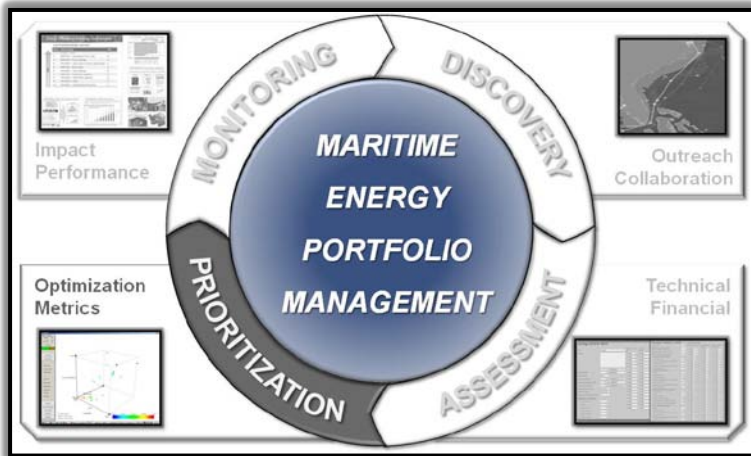
Perform Cost Benefit Analysis and receive input from Program Manager

- Anticipated 3% Fuel Savings Across Navy Ships
- Anticipated Payback Period of Less Than 1 Year

IDENTIFIED AS QUICK-WIN OPPORTUNITY

Case Study: Smart Voyage Planning Decision Aid

PRIORITIZATION



METRICS

Track KPPs to use as algorithm inputs

- Benefit: Fuel Savings
 - 3% Across All Navy Ships
 - 280,000 BBLS Annually
 - 17% of CNO Goal
- Payback Period
 - Less Than 1 Year
- Technical Maturity
 - Technology Readiness Level 6

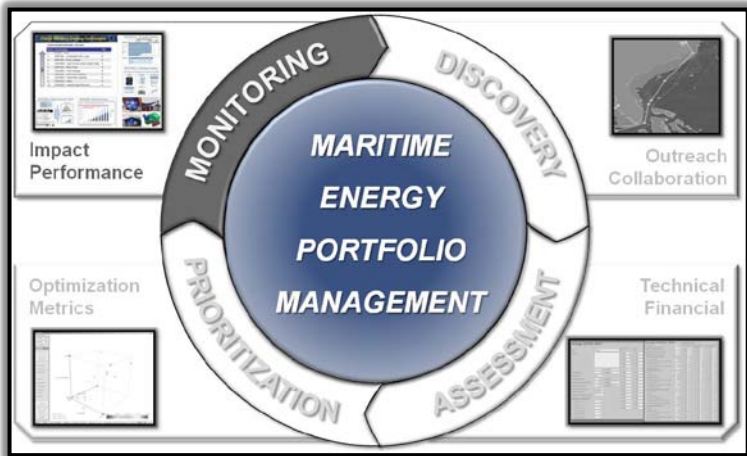
ALGORITHM

Follow algorithm to determine best solutions for achieving Navy Energy Goals

- Implementation Requirements
- Funding Availability
- Product Availability

Case Study: Smart Voyage Planning Decision Aid

MONITORING



IMPACT – NOTIONAL

Calculate projected impact on Navy Energy Goals of reduced fuel consumption

- 280,000 BBLS Saved Annually
- 17% of CNO Goal



PERFORMANCE – NOTIONAL

Evaluate projected impact against actual impact

- 4% Fuel Savings Realized vs. 3% Projected Fuel Savings
- 375,000 vs. 280,000 BBLS Saved Annually
- 22% vs. 17% of CNO Goal

Conclusions/Next Steps

- Portfolio Infrastructure Allows for Quicker, Repeatable Responses
- Perform Disciplined Cost Analysis to Make More Informed Decisions
- Form Collaborative Relationships to Meet Our Goals of Reduced Energy Consumption and Increased Energy Efficiency



Kathleen Schneck, Herren Associates

Senior Engineering Consultant

Kathleen.Schneck@jlha.com

Thomas Levac, Herren Associates

Associate Engineering Consultant

Thomas.Levac@jlha.com

Glen Sturtevant, PEO Ships

Science & Technology Director

Glen.Sturtevant@navy.mil